



March 15, 2011

To : All Customers

This is to update you on the impact of the earthquake and tsunami in Japan.

Our sales office in Tokyo and all our employees are safe. There is no impact to our other factories in Asia arising from this disaster.

To minimize potential disruption to our operations, we have activated our business continuity plan. Sales employees in Japan are resuming their work at home. Thus far everything is working as per normal.

Vishay IT is working to ensure that our server is kept up. In the event that the Japan server is down, back up will be provided from VIAPL Singapore.

Vishay has no manufacturing sites in Japan.

Our Japan distributors have also assured that they are functioning as usual.

We have so far not been informed of any impact to our suppliers' factories. Our Purchasing is compiling the status of all our suppliers and will monitor and avert any potential logistic disruption. However, it would take some time for them to assess their situation. We will update you as soon as our suppliers come back after reviewing their status. In any case, most Vishay raw materials are sourced from suppliers in multi-locations.

Best Regards

A handwritten signature in black ink, appearing to read "Christopher Tan", with a stylized flourish at the end.

Christopher Tan
Admin President, Asia